High D - Dominance				
Spotting a High D:		You Should Try To:	Be Ready For:	
How They Talk:	What They Do:	Communicate Briefly	Lack of Empathy	
<ul> <li>Talks More Than Listens</li> <li>May Be Pushy, Even Rude</li> <li>Fast Speech</li> </ul>	<ul> <li>Impatient</li> <li>Time Conscious</li> <li>Task Focus, Results Oriented</li> </ul>	<ul><li>Let Them Take the Lead</li><li>Stick to the Topic</li><li>Be Clear About Rules</li></ul>	<ul><li>Lack of Sensitivity</li><li>Blunt Approach</li><li>Little Social Interaction</li></ul>	
<ul> <li>Asks What Questions</li> <li>Tells vs. Asks</li> </ul>	Direct, Forceful	They May Want From You:		
<ul> <li>Open with Opinions</li> <li>Authoritative Tone of Control</li> <li>Acronyms, Short Sentences</li> <li>Goes Right to The Issue</li> </ul>	<ul> <li>Maverick</li> <li>Can Rely on Gut Feelings</li> <li>Good Eye Contact</li> <li>Willing to Get in Trouble</li> <li>History of Achievement</li> </ul>	<ul> <li>Authority to Make Changes</li> <li>Results</li> <li>Direct Answers</li> <li>A Promotion</li> </ul>	<ul><li>Big Challenges</li><li>Flexibility</li><li>Freedom from Details</li><li>Prestige</li></ul>	
What They Want From Others: A High <u>D</u> likes others to be direct, straightforward, and open to their need for results		Who On My Team Has This Personality?	This Is How I Will Talk to Them:	
You Can Help Them Learn:				
<ul> <li>Empathy for Others</li> <li>More Logic, Less Gut</li> <li>Identifying with Others</li> <li>To "Soften" Body Language</li> <li>Listening Skills</li> </ul>	<ul> <li>Relaxing</li> <li>To Be Approachable</li> <li>Ways to Pace Themselves</li> <li>To Ask More Questions</li> <li>Complimenting Others</li> </ul>			

High	_	Influence
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Spotting a	a High I:	You Should Try To:	Be Ready For:
<ul> <li>Tells vs. Asks</li> <li>Makes Small Talk</li> <li>Goes Off on Tangents</li> <li>Asks Who Questions</li> <li>Faster Speech</li> <li>Expresses Their Feelings</li> <li>Exaggerates</li> </ul>	Walli	<ul> <li>Be Relaxed and Sociable</li> <li>Use Humor</li> <li>Approach Them Informally</li> <li>Provide Written Details</li> </ul>	<ul> <li>Need for the Spotlight</li> <li>Attempts to Persuade/Influence</li> <li>Over-Selling Ideas</li> <li>Vulnerable to Feeling Rejected</li> </ul>
		<ul> <li>They May W</li> <li>Popularity</li> <li>Public Recognition</li> <li>Freedom from Details</li> </ul>	ant From You: <ul> <li>Visible Rewards</li> <li>Approval and Friendliness</li> <li>Casual Warm Relationships</li> </ul>
What They Want From Others: A High I likes others to be friendly, emotionally honest, and recognize the contributions an 'I' makes		Who On My Team Has This Personality?	This Is How I Will Talk to Them:
<ul> <li>You Can Help</li> <li>Objectivity</li> <li>Sense of Urgency</li> <li>More Control of Time</li> </ul>	<ul> <li>Inem Learn:</li> <li>Emphasis on Clear Results</li> <li>Analysis of Data</li> <li>Organization</li> </ul>		

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Spotting a High S:		You Should Try To:	Be Ready For:
How They Talk: <ul> <li>Listens More Than Talks</li> <li>Slow, Steady Delivery</li> <li>Makes Small Talk</li> <li>Lower Volume</li> <li>Uses First Names</li> </ul>	What They Do: <ul> <li>Consult Others</li> <li>Friendly, Functional Work Area</li> <li>Subdued Clothing</li> <li>Embarrassed By Recognition</li> <li>Service Oriented</li> <li>Patient, Tolerant</li> <li>Casual, Relaxed Walk</li> </ul>	<ul> <li>Be Logical and Systematic</li> <li>Use Sincere Appreciation</li> <li>Introduce Change Slowly</li> <li>Show How They're Important</li> </ul> They May Wate	<ul> <li>Friendly Approach to Others</li> <li>Resistance to Change</li> <li>Difficulty Prioritizing</li> <li>Difficulty with Deadlines</li> </ul>
<ul><li>Asks How Questions</li><li>Warmth In Voice</li><li>Reserved with Opinions</li></ul>		<ul> <li>Status Quo</li> <li>Private Appreciation</li> <li>Happy, Calm Relationships</li> <li>Standard Procedures</li> </ul>	<ul><li>Security</li><li>Time to Adjust to Changes</li><li>Listening</li><li>Sincerity</li></ul>
What They Want From Others: A High <u>S</u> likes others to be relaxed, agreeable, cooperative, and to show appreciation You Can Help Them Learn:		Who On My Team Has This Personality?	This Is How I Will Talk to Them:
<ul> <li>Openness to Change</li> <li>Self-Affirmation</li> <li>How to Make Their Accomplishments Known</li> </ul>	<ul> <li>Short Cut Methods</li> <li>Effective Presentation Skills</li> <li>Believing Their Successes Are Worthwhile</li> </ul>		

High C - Conscientious			
Spotting a High C:		You Should Try To:	Be Ready For:
<ul> <li>Asks Why Questions</li> <li>Asks vs. Tells</li> <li>Listens More Than Talks</li> <li>Not a Lot of Reaction</li> <li>Slower Speech</li> <li>Lower Volume</li> <li>Prefer to Talk vs. Writing</li> <li>Gets to the Point, Likes to Talk</li> </ul>	Orderly	<ul> <li>Give Clear Expectations/Deadlines</li> <li>Show Loyalty</li> <li>Honor Precedents</li> <li>Value High Standards</li> </ul>	<ul> <li>Discomfort with Ambiguity</li> <li>Desire to Double Check</li> <li>Little Need to Socialize</li> </ul>
	<ul> <li>Precise, Accurate</li> <li>"Sterile" Work Area</li> <li>Time Conscious</li> <li>Hard to Read</li> <li>Diplomatic</li> </ul>	They May Want         • Clear Expectations       •         • Limited Exposure       •         • Business-Like Environment       •         • References and Verification       •	No Sudden Changes Personal Autonomy Chance to Show Expertise Attention to Their Objectives
What They Want From Others: A High <u>C</u> likes others to minimize socializing and give details; they value accuracy and attention to detail You Can Help Them Learn:		Who On My Team Has This Personality?	This Is How I Will Talk to Them:
<ul> <li>Tolerance of Conflict</li> <li>To Ask for Support</li> <li>Group Participation Skills</li> </ul>	<ul> <li>Acceptance of Others' Ideas</li> <li>Tolerance of Ambiguity</li> <li>Acceptance of Their Limits</li> </ul>		